

Barnstable Fire District



Annual Report Fiscal Year 2019

Barnstable, Massachusetts

BARNSTABLE FIRE DISTRICT OFFICERS

TERM EXPIRES

2021

2020

MODERATOR: Peter Eleftherakis	2020
PRUDENTIAL COMMITTEE:	
Joshua Miler	2022
William Jones	2021
Peter Eastman	2020
BOARD OF WATER COMMISSIONERS:	
David Jones	2022

DISTRICT CLERK:

Evelyn Bassett

Stephen Whitmore

Charles W. Eager, III 2020

WATER DEPARTMENT SUPERINTENDENT:

Thomas Rooney N/A

DISTRICT TREASURER:

Richard Buffington N/A

FIRE CHIEF:

Francis M. Pulsifer N/A

Water Department Telephone (508) 362-6498

Address: 1841 Phinney's Lane, Box 546

Barnstable, MA 02630

Fire Department Telephone (508) 362-3312 (non-emergency)

Address: 3249 Main Street, Box 94

Barnstable, MA 02630

BARNSTABLE FIRE DISTRICT WATER DEPARTMENT FISCAL YEAR 2019 ANNUAL REPORT JULY 1, 2018 – JUNE 30, 2019

Board of Water Commissioners

The Barnstable Fire District Board of Water Commissioners submits the Annual Report of the Water Department's Activities, including an account of the operational receipts and expenditures for Fiscal Year 2019.

The Barnstable Water Department is continuing to conduct water quality sampling above and beyond Federal and State Requirements in an effort to ensure that the Department provides the safest water possible. The Department conducted a survey of the Departments drinking water wells, and surrounding wellfields for Pre-and Polyfluoroalky (PFAS) chemicals. PFAS is a group on man-made chemical that have been in use since the 1940s in consumer products, cookware, food packaging, stain repellants, and firefighting foam. PFAS chemicals are also called, "Forever Chemicals" because they do not break down in the environment which makes them an item of particular concern for water suppliers. The Water Department has detected PFAS chemicals, but at levels far below current Federal and State Health Guidelines. The Water Department will continue to closely monitor, evaluate, and reduce the presence of PFAS in the water supply.

The Water Department completed Four Capital Improvement Projects during the fiscal year. The interior and exterior surfaces of Water Storage Tank #2, with 705,000 gallons of water storage, was repaired and repainted. A new mixing system was installed inside of the tank to circulate the water to improve quality, and to reduce the potential for ice damage during the winter months. Also, safety handrails were added to the roof on the tank. Well #3 was repaired and rehabilitated to improve pumping capacity. The Water Department office remodel project at 1841 Phinney's Lane was completed with the addition of two air conditioning units. The Water Department replaced (121) eighty year old water main gate valves, and installed a new line gate valve, in the center of Barnstable village. The Department also replaced a fire hydrant, and installed a new hydrant on Route 6a and Commerce Road.

The Benefit to the Barnstable Fire District from the Districts solar array was \$103,500.00 dollars with \$69,500.00 dollars in energy credits, and \$34,000.00 dollars in Offtaker Revenue payments.

The Board of Water Commissioners would like to take this opportunity to thank the dedicated staff of the Barnstable Fire District Water Department and specifically as follows:

Thomas Rooney, Superintendent Ronald Tivey, Senior Operator Charles Wood, Serviceperson 1 Scott Heaslip, Serviceperson 2 Kim Vermette, Collector Susan Campbell, Clerical Assistant

The Commissioners would also like to thank the Barnstable Fire District Prudential Committee, the Barnstable Fire District Treasurer and the Barnstable Fire Department staff for their service and dedication.

The Board of Water Commissioners

David A. Jones, Chairman Evelyn G. Bassett Stephen F. Whitmore

BARNSTABLE FIRE DISTRICT WATER DEPARTMENT FISCAL YEAR 2019 ANNUAL REPORT JULY 1, 2018 – JUNE 30, 2019

The Board of Water Commissioners of the Barnstable Fire District Water Department submits its Annual Report, including an account of operation receipts and expenditures for Fiscal Year 2019.

RECEIP 15		EXPENDITURES	
Water Rates	\$1,076,900.00	Capital Expenses	\$ 325,000.00
Solar Revenues	\$ 33.900.00	Insurances	\$ 227,675.00
Total	1 1,110,800.00	Operations	\$ 709,824.74

DECEIDE

Total 1,574,585.99

\$ 312,086.25

WATER DEPARTMENT STATISTICS JULY 1, 2017 – JUNE 30, 2018

Debt & interest

Miles of distribution mains as of June 30, 2018	51.1
Total number of service connections as of June 30, 201	8 1960
Total water pumped July 1, 2017 – June 30, 2018	141,835,000 Gallons
Total water pumped highest week 7/14/17 -7/20/2017	6,300,000 Gallons
Total water pumped highest day 7/3/2017	1,296,000 Gallons
Total number of old meters replaced	68
Total number of service calls	579
Total number of tests on back-flow devices	162
Total number of water quality samples performed	468

PRECIPITATION * JULY 1, 2017 – JUNE 30, 2018

July	0.24"	August	4.47"	September	3.86"
October	5.28"	November	9.66"	December	4.38"
January	6.79"	February	2.80"	March	3.00"
April	4.98"	May	4.83"	June	5.24"

^{*}As recorded in rain meter at Water Department office. Total Rainfall for Fiscal Year **55.53**

The Board of Water Commissioners
David A. Jones, Chair
Evelyn G. Bassett
Stephen F. Whitmore



INDEPENDENT AUDITORS' REPORT

To the Honorable Prudential Committee Barnstable Fire District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Barnstable Fire District (the "District"), as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unmodified and qualified audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the District, as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedules of the District's proportionate share of net pension liability and the District's contributions to pension plan, the District's net OPEB liability and contributions for other postemployment benefits, and budgetary comparison information as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated January 22, 2020, on our consideration of the Barnstable Fire District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contract, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Barnstable Fire District's internal control over financial reporting and compliance.

Scappini & Pina, P.C. Norwell, Massachusetts January 22, 2020

BARNSTABLE FIRE DISTRICT GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2019

	_	General	A	Ambulance Fund	er Storage nks Fund	lonmajor vernmental Funds	Go	Total vernmental Funds
Assets								
Cash and cash equivalents	\$	1,485,107	\$	1,117,963	\$ 74,687	\$ 166,761	\$	2,844,518
nvestments		816,650		100	-			816,650
Receivables		266,954	-	420,558		- to a	-	687,512
Total Assets	_	2,568,711		1,538,521	74,687	166,761		4,348,680
Total Deferred Outflows of Resources	_		-				_	- 41
Total Assets and Deferred Outflows of Resources	\$	2,568,711	\$	1,538,521	\$ 74,687	\$ 166,761	\$	4,348,680
Liabilities								
Accounts payable and other current liabilities	\$	134,423	\$	-	\$ 1=	\$ ė	\$	134,423
Provision for refund of paid taxes		42,172		~		12		42,172
Bond anticipation notes payable		A		7	· ·	98,000		98,000
Total Liabilities	_	176,595				98,000		274,595
Deferred Inflows of Resources								
Unavailable revenue - property taxes		203,531		-	, és	1.2		203,531
Unavailable revenue - other		15,259		420,558	÷			435,817
Total Deferred Inflows of Resources		218,790		420,558	8.			639,348
und Balances								
Restricted		2		1,117,963	74,687	172,373		1,365,023
Committed		310,755				5		310,755
Assigned		291,048						291,048
Unassigned		1,571,523		Ψ)	12	(103,612)		1,467,911
Total Fund Balances		2,173,326		1,117,963	74,687	68,761	Ξ	3,434,737
Total Liabilities, Deferred Inflows of Resources,								
and Fund Balances	\$	2,568,711	\$	1,538,521	\$ 74,687	\$ 166,761	\$	4,348,680

See accompanying notes to basic financial statements.

BARNSTABLE FIRE DISTRICT

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGETARY BASIS - GENERAL FUND - BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2019

	Original Budget	Final Budget	Actual	Variance with Final Budget
Revenues:				
Property taxes	3,576,593	3,576,593	3,555,242	(21,351)
Charges for services	1,050,000	1,050,000	1,077,031	27,031
Penalties and interest	5,500	5,500	18,342	12,842
Investment earnings	3,500	3,500	29,373	25,873
Departmental and other	31,000	31,000	63,452	32,452
Total revenues	4,666,593	4,666,593	4,743,440	76,847
Expenditures:				
Prudential operations	1,622,140	1,620,940	1,511,172	109,768
Fire operations	2,611,549	2,523,045	2,492,970	30,075
Water operations	1,190,860	891,692	867,658	24,034
Debt service	235,141	235,141	241,088	(5,947)
Total expenditures	5,659,690	5,270,818	5,112,888	157,930
Revenues over (under) expenditures	(993,097)	(604,225)	(369,448)	
Other financing sources (uses):				
Transfers in	404,622	404,622	404,622	4
Transfers out	(328,000)	(328,000)	(328,000)	A .
Total other financing sources (uses)	76,622	76,622	76,622	
Revenues and other financing sources over				
(under) expenditures and other financing uses	(916,475)	(527,603)	\$ (292,826)	\$ 234,777
Fund balance, beginning of year				
Fund balance, end of year				
Other budget items:				
Free cash appropriations	519,652	519,652		
Overlay	130,000	130,000		
Carryover encumbrances	266,823	(122,049)		
Total other budget items	916,475	527,603		
Net budget	\$ -	\$ -		

See accompanying independent auditors' report.
See accompanying notes to required supplementary information.

Barnstable Fire Department FY 2019 Annual Report

Emergency Incidents

The Barnstable Fire Department responded to a total of 1,510 incidents during Fiscal Year 2019. This represents a 20% increase in run volume since last year. The following is a summary of incident types that the department responded to during Fiscal Year 2019:

- 957 Emergency Medical Incidents including Motor Vehicle Accidents
- 278 Incidents for smoke investigations, electrical emergencies, hazmat incidents, and service calls
- 233 Alarm investigations including fire alarm, CO alarm, and sprinkler alarms
- 33 Fires including building, vehicle, brush, and chimney fires
- 9 Boat/Watercraft Rescues

Fire Prevention

The Barnstable Fire Department takes fire prevention, inspections, and public education very seriously. Our aggressive response to fires and proactive approach to fire prevention allowed us to have a total estimated dollar loss of \$ 141,751.00 from fires for the entire fiscal year. The following is a summary of fire prevention efforts that the department provides to reduce the dollar loss, injuries, and fatalities as it relates to our emergency responses:

- 151 Annual inspections of commercial properties
- 59 Smoke and CO alarm inspections for the resale of residential properties
- 21 Fire alarm and sprinkler system inspections
- Oil burner, oil tank installation, oil tank removal, and LPG tank inspections
- Public education activities including fire prevention education in the schools, public fire extinguisher training, Touch-a-Truck events, water safety, and child passenger safety programs.

Personnel Changes



On August 16, 2018, Firefighter/Paramedic Donna Rex retired from the Barnstable Fire Department after 32 years of dedicated service. Donna was one of the original charter members of the Barnstable Firefighter's Local 3276. During her time with Barnstable, Donna played an important role as the departments Designated Infection Control Officer. She also initiated the IAFF campaign in the department to wear pink in support of breast cancer awareness during the month of October. Donna was our fitness coordinator for many years, tracking the fitness of our firefighters and advocating for physical fitness training equipment. Donna received a department commendation and the Red Cross Hero Award for her efforts to save a victim in cardiac arrest in July 2012. On September 15, 2012 the person she saved was present for the award ceremony. The Barnstable Fire Department wishes Firefighter Rex all the best in her well-deserved retirement.



On June 1, 2018, Firefighter/Paramedic Keith Stranger was hired with the Barnstable Fire Department. Keith is a life-long resident in the Town of Barnstable and currently lives in Barnstable Village with his wife Kaitlyn and their daughters Kelsey and Mackenzie. Prior to coming to the Barnstable Fire Department, Keith served for thirteen (13) years with the West Barnstable Fire Department; His last two (2) years in West Barnstable as a Career Fire Lieutenant/Shift Commander, EMS Officer, and Pre-Incident Planning Coordinator. Keith attained his Paramedic certification in 2009 and graduated the Massachusetts Firefighting Academy Recruit Training Program in 2017. In addition, he has several years' experience working as a Paramedic for a busy private ambulance provider doing 911 emergency transports in two large municipalities in Massachusetts. In his short time with Barnstable, Keith has demonstrated his high level of competence and professionalism on several high priority incidents. In his first month on the job, Keith responded to a priority 1 cardiac arrest where he provided aggressive advanced life support to a lifeless patient as one of the primary paramedics on the call. Within a short time and prior to transporting to the hospital, the patient was revived and talking with emergency responders. This example is a testament of Keith's aggressive and on-point medical care. On another occasion, with just six (6) months on the job, Keith responded first-due to a reported structure fire. On arrival there was heavy smoke and fire on the second floor of the residence. With his Captain, Keith quickly stretched an attack line from the engine to the second floor of the structure and quickly knocked the fire down containing the bulk of the fire to a single room and contents. Keith has been a considerable asset to the department and our community. We are happy to have him with us.

On February 25, 2019, Firefighter Frederico (Freddy) Nogueira was hired with the Barnstable Fire Department. Before coming to Barnstable, Freddy served with the West Barnstable Fire Department as an on-call firefighter for six (6) years. Freddy is a first-generation firefighter in his family but already possesses the skills and attitude that make him an exceptional career firefighter. Freddy has lived in the Town of Barnstable for many years. He has previously lived in Brazil and is fluently bi-lingual in both English and Portuguese. He has previously served as a recruit instructor for new firefighters, as well as a Rapid Intervention Instructor for more seasoned personnel. Freddy is currently working toward his Associates Degree in Fire Science and will attend the Massachusetts Firefighting Academy Recruit Training Program in the Spring of 2020. When filling the position of firefighter in the organization, we look for someone that possesses the unique desire to make this their lifelong career. We look for people that possess good mechanical knowledge, the ability to problem solve, and possess good personal skills that fit well with the department. Freddy not only possesses these skills and more but is also a skilled tradesman as a journeyman electrician. Freddy has fit right in with our department and we wish him well as he begins his fire service career with us.

Training and Education

Five (5) members of the department are affiliated with and are actively involved in technical rescue and dive rescue disciplines with the regional Barnstable County Technical Rescue Team and Barnstable County Dive Team. These teams drill monthly with other specially trained firefighters across Cape Cod and focus on specialized areas of rope rescue, confined space rescue, trench rescue, structural collapse, and dive rescue and recovery. These regional assets are spread out across Barnstable County and are deployed to augment municipal resources during emergency operations. Members affiliated with the Barnstable County teams are Deputy Chief Richard Pfautz, Captain Christopher Beal, Firefighter John Fleming, Firefighter Neil Tuepker, and Chief Francis Pulsifer. In addition to the regional team, Captain Christopher Beal and Firefighter Neil Tuepker are also members of the Federal Emergency Management Agency-Massachusetts Task Force 1, based out of Beverly Massachusetts. This Massachusetts-based Federal resource drills monthly and is a technical disaster management assistance team that may be deployed on very large-scale incidents and wide-spread disasters. Members associated with these specialized teams commit an extraordinary amount of time to maintaining their proficiency with skills.

In September 2018, Firefighter J. Neil Tuepker and Firefighter John Fleming were deployed for ten days with the Barnstable County Technical Rescue Team to the state of North Carolina following a major disaster declaration during Hurricane Florence. The team was organized under an Emergency Management Assistance Compact (EMAC) agreement through the Massachusetts Emergency Management Agency (MEMA). This team deployed as a swift water rescue asset to heavily damaged and flooded areas. The swift water rescue teams conducted door-to-door searches of damaged properties under dangerously flooded conditions. We are proud and fortunate to have personnel that are trained to assist other states during disasters on a national level.

In addition to Technical Rescue, Firefighter John Fleming is also assigned to the Commonwealth of Massachusetts-District 1 Hazardous Materials Team. Firefighter Fleming is a certified Hazardous Materials Technician. Achieving this certification involves the successful completion of a forty (40) hour course with written and practical examinations on an abundance of information and techniques related to mitigating a hazardous materials incident. Hazardous Materials Technicians are able to don specialized hazardous materials suits, conduct chemical analysis and advanced air monitoring, and perform operational measures to mitigate a hazardous materials incident. The District 1 Team is based out of the South-Eastern part of Massachusetts and is funded through the Massachusetts Department of Fire Services. Team members train monthly and are called to assist communities that encounter unusual or large-scale hazardous materials incidents.

The Barnstable Fire Department currently has two (2) members that are trained and certified as Child Passenger Safety (CPS) Technicians, including one member that is special needs certified. Firefighter J. Neil Tuepker and Administrative Assistant Karen Hickey both manage the Child Passenger Safety (CPS) program. CPS Technicians are trained and certified by the National Highway Transportation and Safety Administration (NHTSA) on the safe installation of child restraints (car seats) and are available to assist the public with either a new installation or to check an existing installation of a child restraint device. Throughout the year, our technicians participate in several community events as well as host a fitting station right at the fire department. This service is offered <u>free of charge</u> to any member of the public. In FY 2018, members of the Barnstable Fire Department educated the public on the safe installation of twenty-six (26) child safety seats. To have your child restraint system checked or installed by a certified technician, please make an appointment by contacting the fire department at 508-362-3312.

Grants/Reimbursement Programs

The Barnstable Fire Department continues to aggressively seek grant opportunities in an effort to provide some fiscal relief to the citizens of Barnstable. In Fiscal Year 2019, the Barnstable Fire District applied for the following grants:

Ambulance Certified Public Expenditure (CPE) Program

The Ambulance Certified Public Expenditure Program (CPE) is an ongoing cost-based reimbursement program designed to help government ambulance/EMS providers recover additional federal revenue up to the actual incurred cost of providing services to MassHealth beneficiaries. Working in conjunction with the Commonwealth of Massachusetts, Executive Office of Health and Human Services (EOHHS), this program is offered annually and involves a complex and detail-oriented application and cost report process for the requesting organization. If the allowable costs for MassHealth services determined through the cost report exceed the MassHealth interim payments received through traditional fee for service billing, then a positive settlement will be reimbursed to the ambulance service agency. In Fiscal Year 2019, we applied for, and were reimbursed \$47,939.00 under this program. This represents a 52% increase in reimbursement from last fiscal year. The Barnstable Fire Department plans to apply to this reimbursement program each year as the funding remains available.

S.A.F.E Grant

EMS Officer Brian Tyson applied for and was awarded a \$2,380.00 grant from the Massachusetts Department of Fire Services, Student Awareness of Fire Education (SAFE) program. The money provided under this grant will be used to provide fire education in the school system and the community. The Barnstable Fire Department focuses a great deal of attention on prevention and education in the school environment by reinforcing the importance and values of the 9-1-1 emergency reporting system, exit drills in the home, stop-drop-roll, and the fire service function in the community. In addition to school-based programs, we offer a variety of adult public education programs including Cardio Pulmonary Resuscitation (CPR), Automated External Defibrillation (AED) training, fire extinguisher training, and specially tailored emergency services education to community groups. While all personnel participate in fire safety education, Firefighter/Paramedic Brian Tyson completes the grant application process and is the lead SAFE educator in the schools. These grants are very competitive and specific criteria must be met in order to be awarded a grant.

Assistance to Firefighters (AFG) Grant

In Fiscal Year 2019, the Barnstable Fire Department applied for over \$200,000.00 in grant requests through the Federal Emergency Management Agency (FEMA) as part of the Assistance to Firefighters Grant (AFG) program. One of the grant requests is to replace mobile and portable radios as part of a statewide upgrade to the 800 Mhz trunked radio system and federal Project 25 (P-25) upgrades. The second grant request is to implement an updated policy management system in the department. These grants are extremely competitive and span across all 50 states. As of the end of Fiscal Year 2019 grant award notifications had not been made.

Staffing Modifications and Meeting NFPA 1710

NFPA 1710 is a standard that provides benchmarks for operational performance in terms of required staffing levels and emergency response times. Much of the information contained in this standard is derived from data studied from past fires and timelines of fire progression. NFPA 1710 suggests that the staffing level for a fire engine performing structural firefighting operations is optimized with four (4) personnel to safely and effectively perform the required tasks during a residential or small commercial structure fire. Although full shift staffing at the fire department is four personnel, minimum manning requirements as outlined in the collective bargaining agreement allow for three personnel to be on duty at all times.

In May 2018, the department began primary emergency response to Cape Cod Healthcare- Urgent Care Center. After examining the historical emergency response data for this facility, the Urgent Care Center will consistently result in an additional twenty percent (20%) increase in emergency incidents annually. After evaluating the increase in emergency runs, we began to analyze the potential of maintaining full shift staffing of four personnel at a greater amount of the time.

In April 2018, a collaborative effort between management and labor was explored in an attempt to maintain daily shift staffing at four (4) personnel rather than dropping to the contractual three (3) person minimum. This initiative involved back-filling certain paid leave, with exception to sick leave and injured on duty leave, to maintain four-person on duty staffing. In exchange, the Union made concessions on modifying the current call-back system to compensate for the increased overtime. This modified call-back system better regulates overtime devoted to calling back off-duty personnel when the on-duty crew is committed on an emergency incident and has increased our ability to maintain four-person staffing more often.

A three (3) month trial period was initiated with these operational changes for evaluation. During the three (3) month trial period, the impacts that were realized included safer and efficient fireground operations, increased shift overtime, more efficient call-back overtime, reduction in sick leave use, and increased ability to handle multiple overlapping incidents. Working with the Union, the decision was made to continue the trial period for another three (3) months for further evaluation. This six (6) month trial period was during the busiest time of year (April – October) relative to incident volume, as well as personnel routinely on vacation and other paid leave. At the end of the six (6) month trial period, management and labor evaluated the impacts again to find consistent results as the prior three (3) months. The department's ability to maintain four-person staffing increased from thirty-seven percent (37%) to eighty-five percent (85%). Although call-back overtime was being managed more efficiently, an average of thirty (30) hours of additional overtime were being allotted each pay-period to maintain better shift staffing. The department's ability to handle multiple incidents improved, and mutual aid requests for assistance were reduced from a ten (10) year historic average of fifty-nine percent (59%) to thirty-nine percent (39%), representing a twenty percent (20%) reduction in mutual aid. Sick leave use was also reduced by more than fifty percent (50%). Over the next two (2) months, management and labor discussed final impact bargaining details to permanently implement these changes. The permanent changes were signed and went into effect on January 8, 2019 and represent a collaborative effort by both labor and management to move forward on a common goal to better the organization and the people we serve to protect.

Addition of a Second Ambulance

In August 2018, following an internal risk analysis and in response to the rising number of emergency medical incidents in the District, the fire department purchased a (used) second ambulance. The ambulance was purchased from the West Barnstable Fire Department for \$10,000.00 as they took delivery of a new ambulance for their department. An additional \$70,000.00 was invested in equipment to operate the vehicle at the EMT-Paramedic level. Typical discussion points on purchasing used vehicles generally revolves around the questions of "why is the department getting rid of the vehicle?" and "why would we want to inherit another departments problems with the vehicle?" The answers in this case were simple. The vehicle had served the West Barnstable Fire Department well as a primary ambulance, however given the age and operational wear on the eleven (11) year old vehicle, it was better served as a second due ambulance to extend the service life of the vehicle. In addition, being a neighboring department to West Barnstable and having a common mechanic that works on both the Barnstable and West Barnstable fleets, we were very educated of the complete mechanical history and could anticipate any immediate repair needs of the vehicle. Given the age and condition of the vehicle, this ambulance fits in very nicely with a two (2) ambulance system and further provides the District a firm level of continuity when the department encounters simultaneous ambulance calls, or when one of the ambulances is out for service for maintenance reasons. Implementing a second ambulance into the fleet also reduces the reliance on mutual aid resources from other municipalities.

A one (1) year review was completed in August 2019 to determine the effectiveness of running a two (2) ambulance system in Barnstable Village. In our review, we experienced extremely positive results from adding a second ambulance including:

- The second ambulance responded on one hundred forty-four (144) emergency incidents in twelve (12) months. This accounts for approximately fifteen percent (15%) of our total EMS run volume, which would have previously been handled by mutual aid ambulances from other communities.
- 2. The fire department experienced a forty-six percent (46%) reduction in mutual aid received from other departments, despite having a twelve percent (12%) increase in emergency incident volume.
- 3. The fire department benefitted from a thirty-seven percent (37%) increase in ambulance revenue to the District. This thirty-seven percent (37%) increase equates to more than \$187,000.00 of additional annual revenue, which is used to maintain our EMS fleet, supplies, and equipment.



Donations to the Fire Department

Each year, many generous residents and business owners contribute monetary donations to the fire department for various reasons. These donations are placed in a Gifts of Funds account and are spent on equipment and supplies that improve the efficiency and safety of the fire department personnel. The District Treasurer manages the monetary part of the account, while the Chief Officers make recommendations to the Prudential Committee on the use of these funds. In the recent past, we have been able to purchase the Rescue Jack System, hi-visibility duty jackets, and thermal imaging cameras for the department. These purchases dramatically improve the safety of our personnel. We are extremely grateful for the generous support that we receive from the community to help keep our personnel safe. On behalf of the entire department, I would like to thank everyone that has made and continues to make donations to the department.

If you are considering making a donation to the fire department, contributions should be accompanied by a note or letter indicating who the contribution is from, so that we may properly send a thank you note. Checks submitted should be addressed to "Barnstable Fire Department".

Once again, thank you for your continued support!

Volunteer Efforts

Ms. Judy Scarafile has graciously offered her volunteer services to the Barnstable Fire Department for the last several years. Judy has volunteered to take on projects that improve the efficiency of the department and improve pre-incident planning in our community. I would especially like to recognize the extraordinary efforts that Judy puts into our annual 9/11 ceremony to commemorate the events of September 11th. Each year, Judy coordinates the participants, singers, and speakers at our events and makes sure that every detail is well thought and executed to perfection. Her commitment, dedication, and patriotism to the community are outstanding and we are very thankful that she volunteers her time and resources to help manage this significant event each year.

In closing this annual report, I would like to extend my personal appreciation and gratitude to the officers, firefighters, administrative staff, residents, and business owners in Barnstable Village for supporting the mission of the fire department to make this one of the most desirable and safe communities to live. Respectfully, and with humble gratitude:

Francis M. Pulsifer Fire Chief

BARNSTABLE FIRE DISTRICT PRUDENTIAL COMMITTEE REPORT **FY 2020 OPERATING BUDGET REQUESTS**

Page 1

DEPARTMENT	FY 2020 BUDGET	FY 2019 BUDGET		% CHANGE
FIRE				
SALARIES	\$2,186,598.57	\$2,121,597.35	\$65,001.22	2.97%
EQUIPMENT	\$37,450.00	\$37,450.00	\$0.00	0.00%
VEHICLE EXPENSE	\$34,100.00	\$34,100.00	\$0.00	0.00%
UTILITIES MAINTENANCE	\$21,000.00 \$48,114.00	\$21,000.00 \$47,780.00	\$0.00 \$334.00	0.00% 0.69%
TRAINING PERSONNEL	\$58,050.00	\$58,050.00	\$0.00	0.00%
OFFICE	\$14,500.00	\$14,500.00	\$0.00	0.00%
E.M.S. SUPPLIES/ASSESSMENT	\$54,070.76	\$51,525.38	\$2,545.38	4.71%
TRAINING CHIEF LEGAL AND FIRE PREVENTION	\$5,000.00	\$5,000.00	\$0.00 \$0.00	0.00%
LEGAL AND FIRE PREVENTION	\$7,200.00	\$7,200.00	\$0.00	0.00%
TOTAL FIRE	\$2,466,083.33	\$2,398,202.73	\$67,880.60	2.75%
WATER				
SALARIES	\$374,118.94	\$361,927.74	\$12,191.20	3.26%
UTILITIES	\$47,798.00	\$53,500.00	(\$5,702.00)	-11.93%
MAINTENANCE	\$125,000.00	\$119,500.00	\$5,500.00	4.40%
WATER QUALITY	\$96,760.80	\$110,000.00	(\$13,239.20)	-13.68%
PROFESSIONAL EXPENSE OFFICE EXPENSE	\$39,500.00 \$20,550.00	\$40,500.00 \$19,300.00	(\$1,000.00) \$1,250.00	-2.53% 6.08%
UNIFORMS	\$2,100.00	\$2,100.00	\$0.00	0.00%
RESERVE COVERAGE	• ,	• ,	• • • • • • • • • • • • • • • • • • • •	
VEHICLE EXPENSE EMPLOYEE BENEFITS	\$4,000.00	\$3,000.00	\$1,000.00	25.00%
TOTAL WATER	\$709,827.74	\$709,827.74	\$0.00	0.00%
TREASURER				
GROUP INSURANCE	\$907,368.00	\$892,880.00	\$14,488.00	1.62%
RETIREMENT	\$459,517.00	\$406,246.00	\$53,271.00	13.11%
MEDICARE/FICA/DET	\$46,200.00	\$44,000.00	\$2,200.00	5.00%
FINANCIAL EXPENSE PAYROLL EXPENSE	\$1,000.00 \$2,500.00	\$1,000.00 \$2,500.00	\$0.00 \$0.00	0.00% 0.00%
OFFICE EXPENSE	\$2,100.00	\$2,100.00	\$0.00	0.00%
DEBT(PRINCIPAL)	\$263,000.00	\$244,704.00	\$18,296.00	7.48%
DEBT(INTEREST & AGENCY)	\$91,132.50	\$88,437.00	\$2,695.50	3.05%
TREASURER'S EXPENSE	\$2,300.00	\$2,300.00	\$0.00	0.00%
COMPUTER MAINTENANCE/SUPPORT	\$4,200.00	\$3,900.00	\$300.00	7.69%
TOTAL TREASURER	\$1,779,317.50	\$1,688,067.00	\$91,250.50	5.41%
PRUDENTIAL				
SALARIES (ELECTED)	\$9,725.00	\$9,725.00	\$0.00	0.00%
SALARIES (APPOINTED)	\$68,362.75	\$65,051.00	\$3,311.75	5.09%
CONTINGENCY	\$5,100.00	\$5,800.00	(\$700.00)	-12.07%
FINANCIAL EXPENSE	\$19,000.00	\$19,000.00	\$0.00	0.00%
LEGAL	\$5,000.00	\$5,000.00	\$0.00	0.00%
INSURANCE CLERK'S EXPENSES	\$79,850.00 \$2,920.00	\$79,850.00 \$2,920.00	\$0.00 \$0.00	0.00% 0.00%
STREET LIGHT	\$12,500.00	\$12,500.00	\$0.00	0.00%
EMPLOYEE ASSISTANCE PROGRAM	\$4,000.00	\$4,000.00	\$0.00	0.00%
TOTAL PRUDENTIAL	\$206,457.75	\$203,846.00	\$2,611.75	1.28%
EV0000 TOTAL OPERATIVE BURGET	#5 404 000 00	#4.000.010.1	#404 7 40 05	2 222
FY2020 TOTAL OPERATING BUDGET	\$5,161,686.32	\$4,999,943.47	\$161,742.85	3.23%

BARNSTABLE FIRE DISTRICT FY 2020 BUDGET SUMMARY

March 30, 2020

OTHER FY 2020 EXPENDITURES

FIRE DEPARTMENT ARTICLES \$156,000.00 WATER DEPARTMENT ARTICLES \$425,000.00 DISTRICT RESERVE FUND \$50,000.00 TREASURER ARTICLES \$0.00 AMBULANCE BILLING \$20,000.00 LAND ARTICLE \$0.00 TOWN TAX COLLECTOR \$5,968.00 DISTRICT STABILIZATION FUND \$0.00 OTHER POST EMPLOYEE BENEFITS FUND \$20,000.00 WATER STABILIZATION FUND \$0.00 WATER DEPARTMENT RESERVE ACCOUNT \$20,000.00

TOTAL FY 2020 EXPENDITURES \$5,858,654.32

FY 2020 FUNDING SOURCE

WATER REVENUE \$1,050,000.00
INVESTMENT INCOME \$6,500.00
OTHER DEPARTMENTAL REVENUE \$3,000.00
SOLAR PANEL REVENUE \$28,000.00
PENALTIES & INTEREST ON TAXES \$5,500.00

TRANSFERS (TO REDUCE TAXES)

TRANSFER FROM DISTRICT STABILIZATION \$0.00 TRANSFER FROM WATER STABILIZATION \$100,000.00 SYSTEMS IMPROVEMENTS \$0.00 OLD ARTICLES WATER DEPT \$10,772.32 OLD ARTICLE FIRE DEPT \$1,521.10 OLD ARTICLE PRUDENTIAL \$0.00 TRANSFER FROM FREE CASH \$217,000.00 TRANSFER FROM AMBULANCE FUND \$370,000.00 WATER DEPARTMENT DONATIONS \$0.00 TRANSFER FROM OVERLAY SURPLUS \$0.00 **BORROWING** \$0.00

TOTAL INCOME/TRANSFERS \$1,792,293.42

NET TO BE RAISED \$4,066,360.90

FIRE DISTRICT REAL ESTATE VALUATION (Estimated) \$1,409,410,253.00 Under LA-4; RE/PP Value

ESTIMATED FY 2020 TAX RATE \$2.89 ACTUAL

ELECTION RESULTS

PRUDENTIAL COMMITTEE

Joshua Miller 34

Blanks 1

BOARD OF WATER COMMISSIONERS

David A. Jones 34

Blanks 1

Moderator

Peter Eleftherakis 35

BARNSTABLE FIRE DISTRICT ANNUAL DISTRICT MEETING MAY 15, 2019

The Moderator, Peter Eleftherakis opened the Annual Meeting at 7:30 PM held at the Barnstable/West Barnstable Elementary School, 2463 Main Street, West Barnstable. The Moderator led the meeting participants in the Pledge of Allegiance. The Moderator then explained how the meeting would be run. The Moderator requested to certify that there was a quorum present which he did in the affirmative. The Moderator then requested the Clerk report on the Annual Election. The Clerk then announced the election results. Joshua Miller won re-election to the Prudential Committee with 34 votes, David Jones won reelection to the Board of Water Commissioners with 34 votes and Peter Eleftherakis won election as Moderator with 35 votes. The Prudential Committee and Board of Water Commissioners were for terms of 3 years. The Moderator ran for the one-year unexpired term of Matthew Bressette. Finally, he requested the Clerk certify the publication of the Warrant. The Clerk certified that the publication of the Meeting Warrant was posted more than 14 days prior to the meeting according to the District By-laws on the Town of Barnstable website, the District's website and published in the Cape Cod Times. The Moderator then introduced the Officials of the District seated at the front table. The Moderator requested a motion on the first article.

Article 1. Prudential Chairman William Jones moved that the District vote to act on the reports of the officers as printed in the Annual Report. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

Article 2. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$9,725.00 for salaries of elected officials as follows:

Prudential Committee Chairman	\$1,250.00
Prudential Committee members (2)	1,000.00
Chairman, Water Commissioners	1,250.00
Board of Water Commissioners (2)	1,000.00
Clerk	2,500.00
Moderator	125.00
Tax Collector (Town)	600.00

said funds to be expended by the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

- Article 3. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$196,732.75 for the operation of the Prudential Committee; said funds to be expended by the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no question moved the article for a vote. The article passed unanimously.
- Article 4. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$263,000.00 for Debt; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 5. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$91,132.50 for interest and agency fees; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 6. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$1,425,185.00 for the operation of the District; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 7. Prudential Chairman William Jones moved that the District vote to raise and appropriate the sum of \$709,827.74 for the operation of the Water Department; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 8. Prudential Chairman William Jones moved that the District vote to transfer and appropriate from Free Cash the sum of \$17,000.00, transfer and appropriate from the Ambulance Fund the sum of \$325,000.00, transfer and appropriate the sum of \$21.10 from Article 20 of the May 13, 2015 Annual District Meeting, transfer and appropriate \$1,500.00

from Article 21 of the May 13, 2015 Annual District Meeting, and further raise and appropriate the sum of \$2,122,562.23 for a total appropriation of \$2,466,083.33 for the operation of the Fire Department; said funds to be expended by the Fire Chief, with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

Before the vote on the Article 8 the Moderator request the Treasurer's report which he had forgotten to do at the beginning of the meeting and has direct bearing on this meeting. The Treasurer reported four old articles were closing out two from the Water Department and 2 from the Fire Department totaling 27,793.42. The voters will be asked to transfer these sums to help pay articles in the current Warrant tonight. The Treasurer reported the District's certified free cash was \$217,174.00. The FY/18 annual audit finding were the District was in compliance with generally accepted accounting principles. Copies of the audit are at the Treasurer's office for anyone to view.

- Article 9. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$5,968.00 to pay the Town of Barnstable for tax billing expenses of Fiscal Year 2020; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 10. Chairman William Jones moved that the District vote to transfer and appropriate from the Ambulance Fund the sum of \$20,000.00 to cover the expenses of Ambulance Billing; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 11. Chairman William Jones moved that the District transfer and appropriate the sum of \$25,000.00 from the Ambulance Fund, to purchase an ambulance cot power load system. Said funds to be expended by the Fire Chief, with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

- Article 12. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$50,000.00 to purchase and outfit a new vehicle for the Fire Chief, and to dispose of, or to utilize a 2008 Ford Explorer in the best interest of the District; Said funds to be expended by the Fire Chief, with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 13. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$10,000.00 to replace 800MHz radios; said funds to be expended by the Fire Chief with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 14. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$30,000.00 for a Fire Department staffing study; said funds to be expended by the Fire Chief with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 15. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$21,000.00 for a Policy Management System for the Fire Department; said funds to be expended by the Fire Chief with the approval of the Prudential Committee. The article was seconded and then open to the meeting floor for comment and discussion. It was asked what a Policy Management System is? Chief Pulsifer explained the Fire Department is looking to update its policies and procedures. They are the basis everything the Department does on a daily basis. Its time consuming to take all the local, state and federal regulations write them into policies and procedure. What the application does is does the work of providing policy. It all has a training part which help the firefighter understand what they need to do. There being no future discussion the Moderator brought the article to vote and it passes unanimously.
- Article 16. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$20,000.00 for replacement computer equipment for the Fire Department; said funds to be expended by the Fire Chief with the approval of the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and

questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

- Article 17. Chairman William Jones moved that the District vote to transfer and appropriate the sum of \$10,000.00 from Article 13 of the May 15, 2017 Annual District Meeting, transfer and appropriate the sum of \$772.32 from Article 14 of the May 9, 2018 Annual District Meeting and further raise and appropriate the sum of \$4,227.68 for total appropriation of \$15,000.00 for roof and siding repairs at treatment building #2 and any other building-related repairs; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 18. Chairman William Jones moved the District vote to transfer from free cash the sum of \$200,000.00 for the replacement of a Water Department KOH tank, chemical feed lines, equipment, and repainting of interior of treatment facility; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 19. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$45,000.00 to pave access roads to well #2 and #5; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and question. The Moderator seeing no question moved the article for a vote. The article passed unanimously.
- Article 20. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$25,000.00 for Water Department SCADA system improvements: said funds to be expended by the Board of Water Commissioners. It was asked what the SCADA system is. Superintendent Thomas Rooney explains the system controls the wells turns them on and off. It tells them what happening with the system. There being no further discussion the Moderator brought the Article for a vote and it passes unanimously.
- Article 21. Chairman William Jones moved that the District vote to transfer and appropriate from the Stabilization Fund the sum of \$100,000.00 for water system improvements; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to

meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.

- Article 22. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$20,000.00 for a water chemistry analysis; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 23. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$20,000.00 for an upgrade to the Water Department meter reading software; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 24. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$20,000.00 for the Water Department's Reserve Account; said funds to be expended by the Board of Water Commissioners. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 25. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$20,000.00 to fund the Other Post-Employment Benefits (OPEB) Liability Trust Fund; said funds to be expended by the Prudential Committee acting by its employee, the Treasurer. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 26. Chairman William Jones moved that the District vote to raise and appropriate the sum of \$50,000.00 to establish the Reserve Account for Fiscal Year 2020; said funds to be expended by the Prudential Committee. The motion was seconded and then opened to meeting floor for comment and questions. The Moderator seeing no questions moved the article for a vote. The article passed unanimously.
- Article 27. Chairman William Jones moved that the District vote to authorize the Prudential Committee to accept the donation of one (1) 1935 Mack fire

engine from the Barnstable Firefighters Association, Inc. The antique fire engine will be directly managed and overseen by the Fire Chief with the approval of the Prudential Committee. The Motion was seconded. Chairman Jones explained this was the first commercial fire vehicle the District brought in 1935 when the Fire Department was formed by the District. It ran for thirty year and replaced in 1965. It was sold in the best interest of the District and brought by Mr. Paul Lorusso. Remained in his possession until the early seventies at which time the Barnstable Firefighters Association was formed. The Association asked if they could buy the Mack back. Mr. Lorusso set a sales price and the Association went out and gone the money. The Association brought the engine back and he donated the money back to the association. The association is on its way out probably in the next year. This is a way to keep it in the District. Since the early seventies it has been housed in the garage behind the Water Department which was built by Association. It was explained the Association was created when the Department was a volunteer Department over time the Department has evolved into a fulltime Department moving away from the Association. There no further discussion the motion passed unanimously.

Moderator thank everyone in attendance. He then entertained a motion for adjournment. Motion to adjourn was made and seconded. The motion passed unanimously.

Charles W. Eager Clerk
Barnstable Fire District,